

HONG KONG AIR CADET CORPS
Report of the Chairman of the Executive Board
for the period of April 2016 to March 2017

2016/17 was the year the Hong Kong Air Cadet Corps (HKACC) celebrated its 45th Anniversary, which we kicked off with a banquet dinner on 30 April 2016 graced by Dr LAU Ming Wai, GBS, JP, Chairman, Commission on Youth, and culminated in our Grand Parade on 30 October 2016, where the Chief Executive of the HKSAR, The Honourable Mrs Carrie LAM, GBM, GBS, in her former capacity as the Chief Secretary for Administration, presented us with the new Corps Colour. HKACC is very pleased to have Mrs LAM and Dr LAU officiating at our two very important anniversary functions, and we look forward to working closely with the new government on the Youth Development front.

The Sapphire Anniversary Year was yet another busy one for the Corps, as we further strengthened our alliances with overseas and Mainland organisations to achieve multilaterally beneficial cooperation, which saw more international air cadets visiting Hong Kong under customized exchange arrangements, and more special courses organized overseas for HKACC members. Based upon a solid foundation progressively laid down over the past four-and-a-half decades, our Senior Management Team and volunteer members were able to maintain a wide-ranging service portfolio under the concurrent themes of Non-formal Education and Aviation Education, along with an offering of some 30 scholarship places for flying, gliding, range shooting and leadership development.

As at 31 March 2017, the Corps' strength stood at 3,743 cadet members, who were organized into 49 cadet or university squadrons based at secondary schools, university campuses and community centres, and 1,376 senior members who performed instructional, leadership, management, support and specialist functions.

The total revenue during 2016/17 was \$4,754,947 (against \$5,840,143 budgeted), with total expenditure at \$5,835,672 (against a \$6,401,097 budget estimate). A deficit of \$1,080,725 (against a projected loss of \$560,954) was incurred. This was attributed to the writing-off of a \$1,251,854 interest free loan to the Youth Anti-Adversity Project at Ha Fa Shan on the conclusion of the three year subvention period to the Project by the Hong Kong Jockey Club Charities Trust. Noteworthy is the fact that discounting the said written-off loan an operating surplus of \$171,129 should have been achieved. The viability of the Project was therefore a matter of some concern, for which a dedicated Executive Board task committee was formed to exercise governance and financial oversight. In spite of the above, the Corps' financial reserve remained sufficiently sound to allow the sustainment of services for a year even under the hypothetical situation of zero income. As always, financial prudence to ensure both public accountability and best value for money remains the prime directive jointly shared by the Executive Board and the Senior Management Team.

The Executive Board met on four occasions during the year to exercise governance on the Corps' operations and finance. This included overseeing capital projects such as the Mui Wo Helicopter Operating Base, and the Youth Anti-Adversity Project at Ha Fa Shan. The Board also worked hand-in-hand with the Commanding Officer and his Senior Management Team on the Corps' honours/awards policies, the development of flying opportunities, internal control review audits, and the promotion/succession planning of Senior Officers. As I assumed the Chair of the Executive Board in December 2016, I am optimistic about the Corps' performance and opportunities, so are my colleagues on the Board. Doubtless there will be challenges ahead but together with the Commanding Officer and his Senior Management Team I am sure the Corps will continue to prosper and that we will be able to take this excellent organisation forward to continue serving Hong Kong and the Motherland.

Lastly, I would also like to record, on behalf of the Corps, our sadness at the passing of Air Commodore Norman LO, AE, Medaille de L'Aeronautique, JP, in March 2017. The late Air Cdre LO was Commandant since 2008 and Executive Board Member since 1994.

Highlights of the Period

As the activities of the Corps are detailed in the Commanding Officer's Reports submitted before each Executive Board Meeting and copies of such Reports are available upon request from the Headquarters, I shall only highlight below the more prominent events and accomplishments:

- (a) A Chinese banquet dinner to celebrate the 45th Anniversary of the founding of the Corps was held on 30 April 2016 at the Laguna Palace Restaurant. It was HKACC's greatest honour to have Dr LAU Ming Wai, BBS (now GBS), JP, Chairman, Commission on Youth, himself a flying instructor and multi-engine commercial pilot, to be the guest of honour.
- (b) The International Air Cadet Exchange (IACE) Hong Kong Phase was held from 19 July to 3 August 2016, with the traditional excursion trip to the Mainland took place between 29 and 31 July. Six escort officers and 28 cadets from abroad and the Mainland joined the Hong Kong programme, in exchange for 6 HKACC escort officers and 22 cadets received by our overseas partners and the Mainland.
- (c) The "1,000 miles Friendly Trek" (同心同根萬里行) programme saw 21 HKACC members visiting Beijing and Inner Mongolia from 22 to 31 July 2016. Whilst in Beijing, Hong Kong uniformed groups were received by Vice-President LI Yuanchao (李源潮) in the People's Great Hall.

(d) The Summer Camp was held from 26 to 31 July 2016, with Day 1 to Day 3 programmes staged from the Adventure Corps High Island Training Camp. Day 5 and Day 6 were planned to be held at the HKACC Piper's Hill Adventure Activities Base but were cut short on Day 5 by a Red Rain Storm Warning. A post-Camp gathering was organized on 13 August 2016 at Ha Fa Shan Camp. A total of 133 HKACC cadets and 4 Mainland air cadets took part, with another 23 Officer Trainees/cadets enlisted as helpers. 43 senior members (including 2 Mainland escorts) were deployed to perform command and control, instructional, medical and logistics support roles.

(e) The Commanding Officer, Chief Staff Officer and the Corps Colour Party made up of a flying officer, a warrant officer and two cadet flight sergeants were invited by the Commandant, UK Air Cadet Organisation (ACO) to the Air Training Corps 75th Anniversary celebrations from 3 to 14 August 2016.

(f) Made possible by the ongoing alliance between the UK ACO and HKACC, a training team comprising one each of RAF warrant officer and flight sergeant was in town from 27 August to 3 September 2016 to conduct a five day programme to further upgrade the Corps' ceremonial standard and to help design the format of the presentation ceremony of the new Corps Colour.

(g) The Corps successfully secured from the Hong Kong Jockey Club Charities Trust a grant of \$855,000 to subvent the expenses of 60 underprivileged cadet members to take part in IACE programmes over a three year period.

(h) The Commanding Officer attended the International Air Cadet Exchange Association (IACEA) Annual Conference in Ottawa Canada, from 11 to 15 September 2016. The exchange agreement reached for 2017 was as follows:

To	Cadets	Escorts	Receiving From	Cadets	Escorts
Australia	3	1	Australia	3	1
Belgium	2	1	Belgium	2	1
Canada	5	0	Canada	5	0
Mainland China	0	0	Mainland China	2	1
France	2	0	France	2	0
Israel	1	1	Israel	0	0
Japan	1	0	Japan	1	0
Korea	2	0	Korea	2	0
The Netherlands	2	0	The Netherlands	2	0
Switzerland	1	0	Switzerland	0	0
UK	4	1	UK	8	2
USA	2	1	USA	2	1
Total	24	5	Total	28	6

(i) A Flag Day was held in Kowloon on 24 September 2016. With \$590,982 raised, it was one of most successful flag days organized in recent years.

(j) The Royal Air Force Aerobatics Team Red Arrows and the Commandant, RAF Central Flying School delivered a seminar to over 100 members of the Corps and the Aviation Club on the evening of 29 October 2016, with Flt Lt (sp) Gigi CHAO as the facilitator of the seminar. It was extremely well received by colleagues and cadets with long queues for autographs of the RAF guests. Earlier in the afternoon, Air Vice-Marshal Andrew Turner, CBE, Air Officer Commanding No 22 (Training) Group, RAF, visited the HKACC 45th Anniversary Parade rehearsal at the Police College. The Red Arrows also graced our 45th Anniversary Parade by their participation as VIPs and received an honourable mention by The Hon Mrs Carrie LAM, Reviewing Officer, in her dais address.

(k) HKACC was presented with a new Corps Colour by the Chief Secretary for Administration (now Chief Executive), the Hon Mrs Carrie LAM, GBS, JP (now GBM, GBS), at the 45th Anniversary Parade held at the Hong Kong Police College on 30 October 2016. The original Corps Colour was formally retired on the same occasion after 18 years of sterling service.

(l) Mr Hogan LOH, newly elected Chairman of the Executive Board, was the Reviewing Officer at the Training Group Parade of 19 February 2017 at the HQ Police Tactical Unit, Fanling. It was the passing out parade for 70 senior members who completed their basic training under the Officer Cadet Training Course, the Recruit Instructor Training Course, or the Disciplined Services Volunteer Scheme Induction Course, as well as 18 cadet members who graduated from the Ceremonial Squadron Recruit Cadet Training Course.

Appointments

At the first Executive Board Meeting of 8 December 2016, Mr Hogan LOH was elected Chairman for a term of two years. The appointment was confirmed by majority vote at the ensuing Annual General Meeting.

Mr Edmund W C CHOW, AE, was elected Honorary Treasurer for a term of one year at the first Executive Board Meeting held on 8 December 2016. The appointment was confirmed by majority vote at the ensuing Annual General Meeting.

Mr Edwin W C LAU, AE, was appointed Vice-Chairman of the Executive Board at the second Executive Board Meeting held on 8 December 2016, for a term of one year.

Captain Joe Y C FUNG was appointed Honorary Secretary of the Executive Board at the second Executive Board Meeting held on 8 December 2016, for a term of one year.

Mr Arnold K K CHENG was co-opted as a Board Member to fill a casual vacancy since 15 March 2017 until the next Annual General Meeting (to be held on 10 January 2018).

Mr Edmond P K CHAN was co-opted as a Board Member to fill a casual vacancy since 15 March 2017 until the next Annual General Meeting (to be held on 10 January 2018).

Dr Angus H W CHEUNG was co-opted as a Board Member to fill a casual vacancy since 15 March 2017 until the next Annual General Meeting (to be held on 10 January 2018).

Raymond Y K TSE & Co CPA Limited was appointed Auditor for the Financial Year 2016/17.

Staff Movements

Mr LAW Chun Chung ceased to serve as Social Work Assistant of the Youth Anti-Adversity Project at Ha Fa Shan on 30 April 2016.

Finance

The Corps continues to rely on subventions through the Home Affairs Bureau and the Community Chest as its principal funding for capital and recurrent expenditures. Additional funding was available in the form of corporate, personal and charitable trust donations, as well as Honorary Officer endowments. In order to balance the budget, the Corps also generates income from membership fees, course fees, and sales of stock items. The Corps' audited accounts for the financial year ended 31 March 2017 will be presented later at the meeting.

Votes of Thanks

The Corps is deeply thankful to donors and sponsors for their financial assistance which is crucial to the continuation of our work. The following individuals and organizations deserve special mention for their long-standing support to the Air Cadets:

- (a) The Government of the Hong Kong Special Administrative Region for recurrent and one-off subventions released through the Home Affairs Bureau and the Commission on Youth, and for policy support to our key projects by the Home Affairs Bureau, Home Affairs Department, and Tsuen Wan District Council.
- (b) The Community Chest, for its recurrent subvention.
- (c) The Hong Kong Jockey Club Charities Trust, for a three-year sponsorship scheme to support the Youth Anti-Adversity Project at the HKACC Ha Fa Shan Training Camp.
- (d) The Hong Kong Cathay Pacific Dragon Airlines, for offering the Cathay Pacific Dragonair Aviation Certificate Programme.

(e) The Cathay Pacific Airways, for their support to the Advanced Aviation Education Programme.

(f) The Honorary Officers, represented on the Executive Board by Hon Gp Capt CHAN Kwok Chiu, BBS, MH, JP, for their financial contributions and support to Corps' events, projects, programmes and individual units.

(g) The Flying Squadron, commanded by Wg Cdr John K H LI, MH, AE, Deputy Commanding Officer, Flying, for organizing rotary and fixed wing flying activities for members and friends of the Corps.

Epilogue

It is my great honour to be elected Chairman of the Executive Board in December 2016, to succeed Mr Peter CHAU, BBS, MBE, QPM, CPM, whose distinguished service as the Chairman spanned 16 years, and to whom the Corps is forever indebted for his great leadership and sage guidance. I am also deeply grateful for the pleasure to work alongside my Executive Board, uniformed and salaried staff colleagues. They are, as for the past four-and-a-half decades, our greatest assets without whose contributions, dedication, service knowledge, specialist expertise and unique experience the Corps would never have attained the results and reputation we now enjoy. Executive Board, Senior and Cadet Members together, we will take the HKACC to new heights.

(Hogan LOH)
Chairman of the Executive Board
Hong Kong Air Cadet Corps

10 January 2018

HONG KONG AIR CADET CORPS
Executive Board as at 31 March 2017

Chairman

Mr Hogan LOH

- Merchant
- Committee Member and Former President, Hong Kong Aviation Club

Commandant

Vacant

Vice-Chairman

Mr Edwin W C LAU, AE

- Vice President, Hong Kong, Guangzhou and Taiwan, Emirate Airlines
-

Commanding Officer

Group Captain LEE Kwok Wing

- Senior Security Consultant, Asia Pacific Security Services Limited

Honorary Secretary

Captain Joe Y C FUNG

- Pilot, Cathay Pacific Airway

Honorary Treasurer

Mr Edmund W C CHOW, AE

- Civil Servant

Members

Mr Peter C C CHAU, BBS, MBE, QPM, CPM

- Merchant
- Honorary Commandant, Hong Kong Auxiliary Police Force

Ms Scarlett O L PONG, JP

- Merchant
- Shatin District Councillor

Mr Alan K L WONG

- Former Senior Executive, Cathay Pacific Airways

Group Captain Leonard K P LEUNG, MH, AE

- Commanding Officer Emeritus and Special Adviser
- Former Air Crewman Officer I, Government Flying Service

Honorary Group Captain CHAN Kwok Chiu, MH, JP

- Senior Honorary Officer

HONG KONG AIR CADET CORPS
Executive Board as at 31 March 2017 (cont'd)

Air Commodore Peter Dicky YIP, BBS, MBE, AE, JP

- Honorary Commandant
- Former Commanding Officer, Royal Hong Kong Auxiliary Air Force
- Retired Banker

Captain Michael C P CHAN, MBS, MBB, GMSM, AE

- Controller, Government Flying Service

Dr Joseph LEE, GBS, OStJ, JP

- Former Hong Kong Deputy to the National People's Congress,
- Former Chairman, Commission on Youth
- Former Chairman, Committee on the Promotion of Civic Education

Mr Peter Tat Wing YAM, SBS, PDSM, CPM

- Former Deputy Commissioner of Police

Mr Arnold K K CHENG

- Director Corporate Affairs, Cathay Pacific Airways

Mr Edmond P K CHAN

- President, Hong Kong Aviation Club

Dr Angus H W CHEUNG

- Chief Executive Officer, China Aircraft Services Limited

Air Cadet Liaison Officer (Government Flying Service)

Mr Mason W C NG, MBB, AE

- Air Crewman Officer I, Government Flying Service